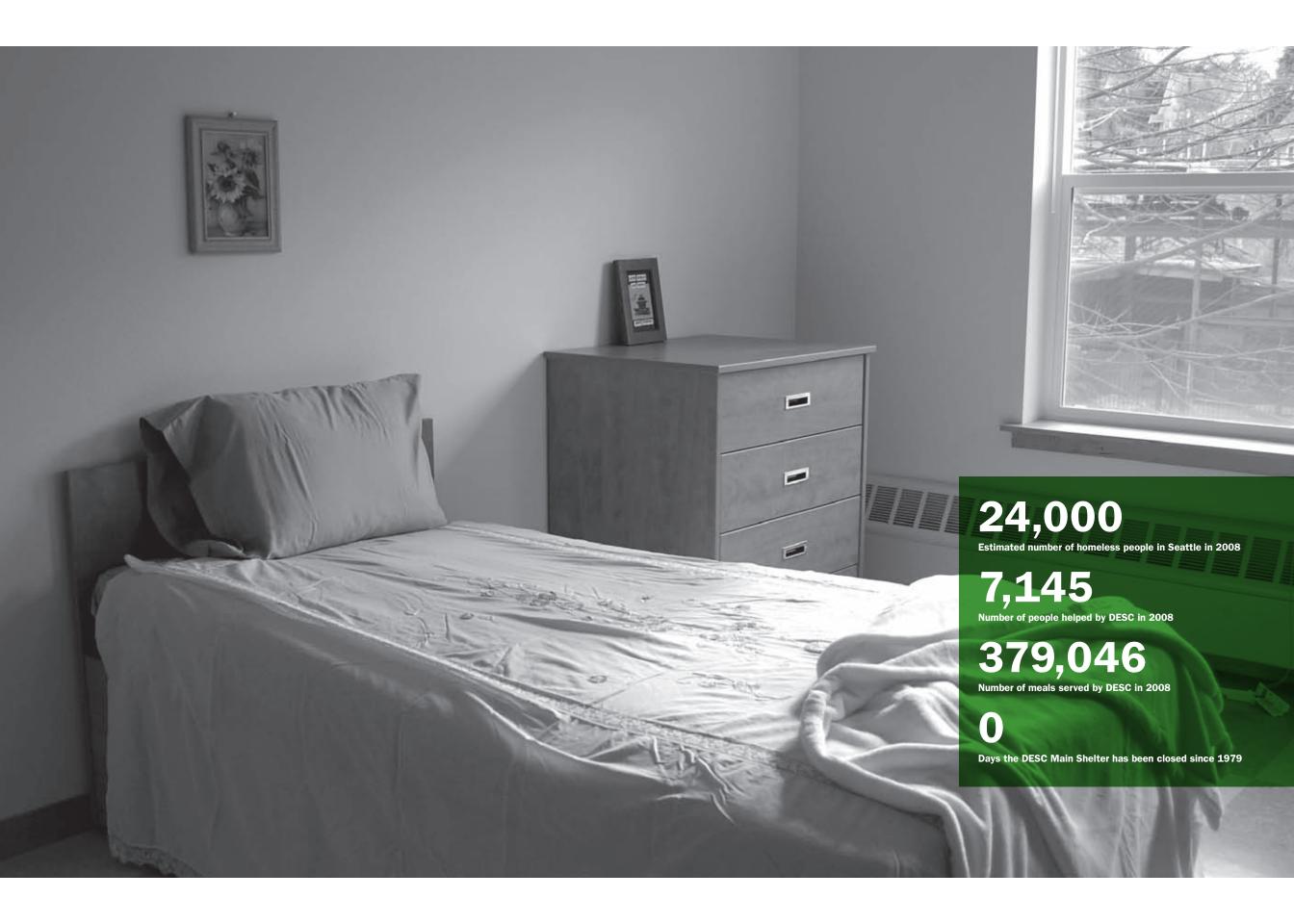




2008 Annual Report



2008 Report to the Community

In 2008, DESC's 1811 Eastlake housing program saved taxpayers \$4 million in reduced visits to emergency rooms, the sobering center and jails. There is no such thing as business as usual at DESC. Every day brings encounters with new clients affected by mental illness and addictive disorders and a host of new challenges. To meet these challenges, the staff at DESC routinely stretch beyond traditional methods of engagement and treatment to develop innovative ways of reaching our vulnerable clientele. Through a combination of creativity, strategy, research, and simple common sense, we at DESC are able to work successfully with a population of chronically homeless adults who have repeatedly failed in traditional programs or have been considered untreatable and left to weather the streets.

Helping our clients experience success in housing is our ultimate goal. To this end, we continued last year to expand our model of highly integrated housing, mental health care, treatment, and client support services. 2008 saw the walls go up on Rainier House, our newest supportive housing site. Funding from the Division of Vocational Rehabilitation allowed us to develop and expand our Employment Services program, preparing clients to return to the work force and experience greater self-sufficiency. And aware of the link between nutrition, good health, and housing success, we provided nearly 150,000 meals for clients in shelters, housing sites, and drop-in centers.

While the year-end economy saw many agencies scrambling to meet budget, I am honored that so many of our friends continued to make their investment in DESC (and ending homelessness) a priority. All of us on staff and the Board of Directors at DESC are honored to bring effective and affordable solutions to homelessness to our community. After all, at DESC ending homelessness is something we do every day.

Clark Kimerer

Chair, Board of Directors

William G. Hobson
Executive Director



The Story of Joseph, DESC Resident 2003-2009





In 2008, DESC assisted 1,845 people living with a serious and persistent mental illness in their journey toward recovery.

When the staff at DESC first met Joseph, it was over ten years ago. He was sitting at Pillar Park waiting patiently for a ride to the hospital. He thought he had cancer, he said, and a microchip in his head. He was going to the hospital to have the chip taken out. Every day he waited in that park for a ride that never came.

Joseph was a soft-spoken, gentle man, with a froggy voice and shy smile. We never did discover where he slept, and he could be coaxed into the Shelter only long enough to take the occasional shower. He heard voices, and the voices told him to stay outside.

"I didn't like being homeless. I wanted to be inside," he told a reporter for the Seattle P-I in 2006. "Once a man I didn't know punched me in the face. He wanted my backpack. He took everything in my shopping cart: my sleeping bag, food from the food bank, my notebook and my blanket."

Like most DESC clients, Joseph was particularly vulnerable on the street. In addition to his schizophrenia, he lived with cerebral palsy. But perhaps what singled him out the most for victimization was his kind and selfless nature. Sympathetic to everyone around him, he could never refuse anyone anything, even if he needed it far more than they did. "Whenever people would ask him for money," recalls Raissa Meegan, Joseph's Clinical Support Specialist, "he would say, 'Well, they asked me for money for food.'"

Joseph was a foster child, adopted into a loving family. Every Sunday he walked his blind sister across the street to church. "Every service," remembers Vera Hutchcroft, the pastor's wife, "he'd be there." When his adopted mother died, she left Joseph the house. But he couldn't take care of it, or himself. Joseph had a compulsion for hoarding, and the house fell into squalor. Inevitably, social workers intervened, and years later, Joseph ended up on the street, ill and alone.

It took many months of daily visits and building trust before our staff was able to convince Joseph to accept housing at DESC's Kerner-Scott House. At the beginning, Joseph would still disappear for long periods of time because the voices in his head told him to be homeless. His case managers would go out, find him and convince him to come back home. Two years later, when he moved into an apartment at DESC's newly-renovated Morrison Hotel, he told his case manager that while the voices still told him to leave, he always returned home at night to sleep in safety.

DESC housing changed everything for Joseph.

As the years progressed, his self care increased. He became better at communicating and standing up for himself. He started taking medications that reduced the voices. He

took part in house activities, like fishing and going to the animal refuge. He attended art group and joined the DESC Achievement Club, where he worked on the newsletter and his business plans and was learning how to become a peer counselor to others who lived with schizophrenia. Every year at the DESC Talent Show, this shy man got on stage and sang for the crowd.

And Joseph became an active member of Plymouth Congregational Church, where he taught Sunday School and served on the Fellowship board. "He challenged us to be truly inclusive," wrote Susan Boyd, a member of Plymouth Church and supporter of DESC, "to actively love people who do not look like we do. ...I am so grateful that my family had the chance to be touched by him."

Above everything else, Joseph always considered himself a businessman. Every day, he left the house with his suit jacket and briefcase to go to the library to read *The Wall Street Journal* or to attend free seminars on business skills. At the time of his death, Joseph was in possession of over 50 business licenses—all of them legitimate!

"Joseph was really somebody who just fell through the cracks," says Lisa Hilton, DESC Shelter Project Manager, who worked with Joseph for many years. "I think that if we hadn't helped him, he would have spent the rest of his life waiting in that park."

On March 2, 2009, Joseph passed away peacefully in his home. And while he will be missed more than words can express, we are heartened to think that, unlike many with similar backgrounds, Joseph died in his own home, in his own bed, knowing that people cared about him.



The Union Hotel

204 Third Avenue S. - 206.587.2460 52 stable, affordable apartments and services for disabled homeless men and women

Something Old, Something New 200 Third Avenue S. - 206.748.9080 **DESC Thrift Store**



The Morrison

509 Third Avenue - 206.515.1545 190 apartments and services for disabled homeless men and women

Administrative Offices

515 Third Avenue - 206.464.1570 info@desc.org

Main Emergency Shelter

517 Third Avenue - 206.515.1515

A safe place for 204 men and women to stay each night

Connections

505 Third Avenue - 206.515.1555

Comprehensive daytime service center including vocational training, information and referral, veterans' outreach and hygiene facilities for homeless men and women



The Lyon Building

607 Third Avenue - 206.341.9575

64 apartments and services for homeless men and women with multiple disabilities, including HIV/AIDS, mental illness and/or chemical dependency

216 James Street - 206.464.6454

Outreach and engagement, case management, chemical dependency treatment and crisis respite

QUEEN ANNE



1811 Eastlake Avenue - 206.957.0700

75 chronically homeless people with severe alcoholism



Kerner-Scott House

510 Minor Avenue N. - 206.621.7027

25 safe haven apartments for homeless, mentally ill adults; 15 clean and sober apartments for homeless, chemically dependent adults in recovery

Kerner-Scott Women's Shelter

510 Minor Avenue N. - 206.621.7027

A safe place for 25 mentally ill homeless women to stay each night



Canaday House, Opening in 2010

424 Minor Avenue N.



Evans House

415 Tenth Avenue - 206.223.1533

75 apartments and services for homeless men and women disabled by severe and persistent mental illness



2106 2nd Avenue, Suite 100 - 206.441.3043

Long-term case management for homeless and formerly homeless men and women living with severe and persistent mental illness



Queen Anne Shelter

Sacred Heart Church, 205 2nd Avenue N. - 206.515.1515

A safe place for 50 homeless men to stay each night



2225 Fourth Avenue - 206.441.3229

Program of Assertive Community Treatment for men and women transitioning from long periods of institutionalization.



Rainier House (inset)

5270 Rainier Avenué S. - 206.732.1883

50 apartments and services for homeless men and women disabled

by severe and persistent mental illness



SOUTH **LAKE UNION**



I-5

CAPITOL HILL







DOWNTOWN

FIRST HILL























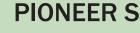


























YESLER WAY

"When I moved into The Morrison, it had been 14 years since I'd had my own apartment. I thought no one would ever let me have an apartment again! Then my case manager came and found me. I was lying on the street with my blanket because somebody had stolen my wheelchair. He came to my rescue. Living here is the best thing that has happened to me in a long time."







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Executive Director

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Karyn Boerger, Manager of Entry Services

Margaret King, Manager of Supportive Housing

Lisa Hilton, Shelter Project Manager

Alison Hill, Morrison Project Manager

Jeff Winterling, Lyon Building Project Manager

Charlene Chelly, Union Hotel Project Manager

Callie Welbaum, 1811 Eastlake Project Manager

Tom Barrett, Kerner-Scott House Project Manager

Shelby Buchanan, Evans House Project Manager

Dan Clement, Rainier House Project Manager

Sara Marckx, Connections Project Manager

Pete Rezendes, Facilities Manager

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Jim Hopfenbeck, Medical Director

Christina Clayton, PACT Team Supervisor

Don Clayton, HOST Team Supervisor

Lydia Herbert, SAGE Team Supervisor

Garuba Akinniyi, Crisis Respite Program Supervisor

Mike Donegan, Employment Services Supervisor

Jaime Moss, Chemical Dependency Treatment Program Supervisor

Administration

Mark Siler, Chief Financial Officer

Nicole Macri, Director of Administrative Services

Mary Ann Millican, Director of Development

Nathan Tain, Director of Information Services

Lina Harris, Director of Human Resources

Financial Summary*

For the year January 1, 2008 to December 31, 2008

CONSOLIDATED STATEMENT OF ACTIVITIES

Revenue	
Contributions	\$732,367
Contributions, In-kind	\$172,931
United Way of King County	\$505,789
Public Grants and Contracts	\$11,557,295
Rents and Fees	\$3,180,580
Interest	\$22,841
Other	\$350,607
Total	\$16,522,410
Expense	
Clinical Programs	\$5,170,293
Housing Programs	\$11,386,094
Fund Raising	\$261,524
Management and Administration	\$1,440,509
Total	\$18,258,420
Change in net assets from operating activity	-\$1,736,010
Depreciation and amortization expense	\$2,225,514
Change in net assets, before depreciation and amortization	\$489,504
Investment in housing partnership	-\$300,000
Change in net assets, after investment	\$189,504

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Cash and Cash Equivalents	\$1,647,820
Accounts Receivable	\$1,593,789
Restricted Assets and Housing Reserves	\$3,547,330
Land	\$8,972,529
Buildings, Furnishings and Leasehold Improvements (Net)	\$47,384,345
Notes Receivable, Construction in Progress and Other Assets	\$12,268,742
Total	\$75,414,555
Liabilities	
Accounts Payable	\$2,873,933
Client Custodial Accounts and Tenant Security Deposits Payable	\$721,571
Notes Payable and Deferred Revenue	\$32,612,543
Total	\$36,208,047

Net Assets	\$39,206,508
Total Liabilities and Net Assets as of December 31, 2008	\$75.414.555

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^{*}Includes financial activity for DESC, DESC-sponsored low income housing tax credit investment partnerships, and selected financial activity of the Lyon Building supportive housing.

Thank you

We are deeply grateful to each person, foundation, business, and organization who, through their contributions to DESC, brought vital services to people living with chronic histories of homelessness, mental illness and addictive disorders in Seattle and King County. The names on this list reflect donors of gifts received between January 1 and December 31, 2008. We have made every effort to acknowledge each donor individually. If we have inadvertently failed to list your name or have listed it incorrectly, please accept our sincere apology and contact the development office at mmillican@desc.org. We also want to thank the many individuals who gave anonymously through their workplaces.

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Anonymous (89) Kimberley Abbey Elena Abbott Jarmila Abdullah-Wilkinson Vernon Abelsen Douglas Adams Elizabeth Adams

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Judith May

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In 2008, DESC's **Connections program helped** 203 homeless men and women find employment.



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Mary Neumeister

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Joan Mercy

Medieval Women's Choir

Tom and Margaret Mesaros

Donald and Pamela Mitchell

Eldon and Kristi Rennbohm Franz Victor Rivera Rush Hill Construction, LLC Ginger Russ St. Andres' Episocopal Church St. Augustine's In-the-Woods Episcopal Parish Students of St. John's School Heidi Sauders Jinn Schladweiler Jon Schmitz Sue Schroder Sea Tac Valu Inn

Seattle Aquarium Seattle Mariners Seattle Pacific University Sociology Department

Seattle Parks and Recreation Mary and Jim Shackelford Mark and Kym Shelley Roger Sherman Alison Shigaki

David Shirk Shoreline Unitarian Universalist

Church Margot Sims Bob Sjoberg Skamania Lodge Katie Small Mike Smith Solid Ground Karen Marcotte Solimano

Deborah Sorensen & Peter Gurney

Sound Transit Ann Spangler Quinn Spaulding Kara Spure Star Liquidators Starbucks Coffee Company

Stockpot Inc. Alex Stone Susan Stransberry Jean Sundborg

Susan Marinello Interiors Chester Taylor

Temple Beth Am Tiny Vipers Tomas Tizon Janine Torres Patricia Towers

Trinity Parish Episcopal Church

The Triple Door Tully's Coffee Judith Turner Kristina Turner Shannon Tyler Unico Properties LLC Union Church Adriel Vagn

Jorge Vallejo Vashon Hoop of Service Alan Waite

Kristen Ward & her band Warm for Winter Ash Warren

Washington Athletic Club Michel Weaver

Kay Westlake Mike Whaley & Jason Bennett

Alijah Whissiel & Nancy Cerutti Stacev Whitmore Andrea Wilson John Wiltse Woodland Park Zoo Terri Worley

Volunteers

Anonymous (4) Patricia Ann Julie and Jeff Barager Sabrina Barker Audrey Beaman Rebecca Birdsong Roger Atlas &

Christa Bormann-Atlas Christa Bowsher Josie Boyden Tiffany Brannon Anna Brosius Maxx Brown June Burn Denise Casey Lois Cassidy Chris Champange

CHAP Program

Cynthia Danby Davis, Wright, Tremaine, LLP Mark Everard Flizabeth Finerty Bill & Melinda Gates Foundation Experience Mission Sara Hargarten Jessica Havens Gerald Heckadon The Holy Rollers of Plymouth Congregational Church Connie Huffine David Huntington & Jane Hoskins Huntington April Hunziker Roy and Julie Jensen Linda Jin Andrea Johnson Jong Kim Dylan King Max Kloze

Vishal Chaudhary

Mariliee and Nile Clarke

Christine Choi

Conoco Phillips

Scott Counts

Members of Plymouth Congregational Church contributed \$1,200 worth of furniture and move-in items for each person moving out of homelessness and into one of 50 apartments at DESC's newly-opened Rainier House.

Julie Komenski Genia Kushner Melissa Larson Linda Lee & Harrison Vu Sharon Lee Tasha Le

Christine Lopez Susan Mansfield Jessica Marcy Grace Marx

Melissa McDaniel The Meisenbach Company

Lynne Meredith Darlene Meyer

Employees of Microsoft Corporation

Angela Miloievich Meghann Moore Carmen Moreno Jennifer Newkirk

Northwest University Students

Jim and Jan Osborne Loretta Pirozzi

Caulda Pope The Polyclinic Stefan Prescot

Darren Pritt Prov 31 Women Dinner Cooking

Club Andrew Rice Peter Ross Jenica Rothfolk

Alex Salskov Barbara Sand Lisa Schafer

Rebecca Sharar Sam Sharar & Lvnn Oliver

> Joe Shields Barbara Stowers

Temple Beth Am Flizabeth Thelen Eva Thomas

Adrian Travis Trinity Parish Episcopal Church

Fandy Tsai Edward and Carmelita Uhde

Union Church **Employees of Washington Mutual**

Chelsea Whitney Christopher Wiggins Kathy Wilhelm Wina Wong

Robert Yata

Doug Yoder

Prestin Yoder Tony Zimmey

In Honor/In Memory In honor of 1811 Eastlake

In honor of Mark Barbieri In honor of Merlyn and Maurice Bell

In honor of Dick Bergquist

In honor of Maria Boresly In honor of Anna Brosius

In honor of Frank Brunsman In memory of Nicholas Canaday

In honor of Jennifer Capasso In honor of the CHAP Program

In honor of Amy Coe In memory of Mark Collins

In honor of Danny Enselman

In honor of Heather Freese & Owen Rilev

In honor of Zandrea Hardison In honor of Blake Howe

In honor of Matt Huels In honor of Irene Larkin

In honor of Laurel In memory of Lena Lee

In honor of J.D. Lilliedoll In honor of Diane Meyers

In memory of Tricia Mislich In honor of Erin Monroe

In honor of Scott Newman In honor of David Odom

In honor of April Pace In honor of Richard and Amy Pelly

and family In honor of Greg and Megan Pursell

In memory of William Reese, Jr.

In honor of Steve Ricco

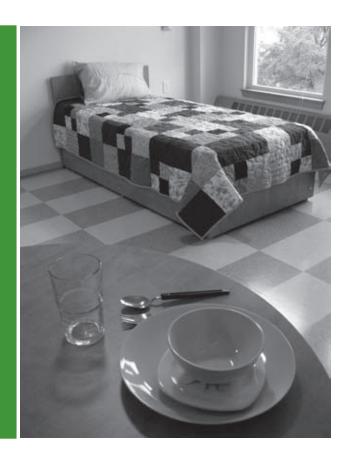
In honor of Richard and Evelyne Rominger

In honor of Ryan and Rene Schoelerman

In memory of Daran Stahl In memory of Tom Ushino In honor of Kathy and Jon Warren

Public Funding

City of Seattle King County State of Washington U.S. Government



During 2008, DESC moved 533 homeless adults off the streets and into housing.

Mission

DESC works to end the homelessness of vulnerable people, particularly those living with serious mental or addictive illnesses. Through partnerships and an integrated array of comprehensive services, treatment and housing, we give people the opportunity to reach their highest potential. At DESC, uncommon efforts produce uncommon results that eliminate homelessness, one person at a time.

Design: www.katiephipps.com **Photos:** Rebecca Shapiro **Printing:** Academy Press DESC depends upon the strong support it receives from the community. If you would like to help by making a donation, volunteering your time, or providing specific types of in-kind assistance, please call (206) 515-1538, or e-mail *mmillican@desc.org*. Thank you.